



## PROMOTING ANGOLAN WOMEN'S EMPOWERMENT THROUGH CSOs

### Annual Donor Report

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**Reporting Period:** June 2016 to June 2017

**Project Title:** Promoting Angolan Women's Empowerment Through CSOs

**Implementing Partner(s):** CIES, AAM, FOJASIDA e CVA / ADPP, ADRA, FMEA, FMJIG, PROMAICA

**Development Partners:** MFA Norway and UNDP

**Donor Reference Numbers:** UNDP - 00012  
MFA Norway - 00187

#### Summary of Objectives

The 2nd Cycle of the Project (2015-2018) aims to consolidate the achievements and results of the previous grants and to contribute to emerging issues. The main objective of the Project is to improve awareness of women and to empower them with abilities to claim and to exercise their political, social and economic rights in society and thereby contribute to the achievement of the SDGs. To this effect, the focus is on contributing to the improvement of women's knowledge about their rights through access to information, strengthening the capacity of women's groups and networks in advocacy, to influence policy and to implement and to monitor public programs on gender and women's empowerment.

The Project has been implemented since 2012. The 1st Cycle ended in June 2015 having involved 13 CSOs and 16 micro-projects. A new three-year Cycle was agreed and signed with the Norwegian Embassy and four (4) new CSOs started the implementation in November 2015 and other five (5) in September 2016.



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AWP January 2017 to July 2018  
Risk Assessment 2017  
Execution Data



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#### 1. Summary

This report covers the period of June 2016-June 2017 of the 2nd Cycle of the Project. The themes covered in this period are women's political and public participation, access to resources and job opportunities, gender based violence, income generation for households, food security and resilience against the impact of climate change and disasters, and organizational and productive capacities.

The Project reached a total of 30,173 beneficiaries and achieved the following key results: (i) strengthened the business skills of women working in the informal sector (ii) increased awareness on women's rights in communities (iii) increased knowledge of law enforcement on the domestic violence law (iv) increased women's access to social protection services (v) improved self-esteem of vulnerable women (vi) improved project management skills and gender knowledge of civil society organizations (vii) strengthened local capacity for promotion of gender equality through community promoters (viii) improved databank capacity on domestic violence cases (ix) strengthened women's capacity to and participation in public life and (x) improved women's role in public leadership.

The Project also expects to achieve the following results with the submission of pending reports by civil society implementing partners: (i) economic and social empowerment of female farmers (ii) strengthen women-led small business initiatives (iii) increase community households incomes (iv) increase awareness on women's rights (v) increase food security in communities (v) strengthen women's organizational capacities (vi) enhance women and girls participation in decision-making and solution-finding processes in community and in public spaces (vii) and strengthen the capacity of dialogue spaces between local populations and local development institutions. The micro-project reports from CSO implementing partners will provide basis for measuring the expected results.

These results are contributing to changes in perceptions and understanding about gender and women's rights among Angolan communities, in formal and informal spaces of decision-making and policy-making and development planning, and to women and girls' capacities to become active economic agents and to access sustainable livelihoods. Furthermore, the results are contributing to the strengthening of the capacity of civil society to engage in gender and women's empowerment, as well as the strengthening of partnerships between civil society and government. In turn, these results are contributing to the Project's intended outcome to improve awareness and to empower women to exercise their political, social and economic rights in society. As such, the Project is directly making a difference in the lives of Angolan women in view of the country's efforts to realize the 2030 Agenda, particularly SDG 5 on achieving gender equality and empowerment of all women and girls.



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#### 2. Implementing Partners

The implementation of the **1st Phase** involved four CSOs: AAM, CVA, CIES and FOASSIDA), which started implementing micro-projects in November 2015, in 7 municipalities in the provinces of Bié, Luanda, Kwanza Sul, Benguela and Uíge. At the end of July 2016, the final disbursement was made, and the 3rd narrative and financial reports were submitted in September-December 2016.

The implementation of the **2nd Phase** involved five CSOs: ADPP, ADRA, FMEA, FMJIG and PROMAICA), which started implementing micro-projects in September 2016 in 9 municipalities in the provinces of Cunene, Namibe and Huila, the three most affected provinces by the drought in the southern region. The 2nd narrative and financial reports are currently being submitted.

#### 2.1 Implementing Partners: 1st Phase 2015-2016

- AAM: Acção Angolana para a Mulher / Angolan Action for Women

**Project Title:** Promotion of Job Opportunities and Women Economic Empowerment

**Main Goal:** Contribute to social and economic inclusion of 210 women through development of skills and competencies needed to facilitate them to access employment and start own business.

**Local:** three communities in Uíge municipality, Uíge Province.

- CIES: Centro Informazione e Educazione allo sviluppo / Information and Education Center

**Project Title:** Promote Empowerment and Participation of Women in a Fair and Inclusive Society.

**Main Goal:** Promotion of positive practices to ensure respect for women's rights and security, particularly in reduction of violence against women.

**Local:** Kwanza Sul and Benguela provinces.

- CVA: Cruz Vermelha de Angola/Angolan Red Cross

**Project Title:** Strengthen Equitable Relations between men and women in Civil Society Organizations and Spaces of Encounter and Exchange with Local Authorities.

**Main Goal:** Affirmation of women's rights, strengthening their civic participation capacities, gender equality and protection against gender-based violence.

**Local:** Chinguar and Chitembo municipalities, Bié Province.

- FOJASIDA: Fórum Juvenil de Apoio à Saúde e Prevenção da SIDA/Youth Forum for Health Support and AIDS Prevention

**Project Title:** "Promotion of Political Participation of Women in Cazenga CACS"



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**Main Goal:** Strengthen the participation of 40 women in local governance processes, with special focus on CACs, community groups and municipal administration.

**Local:** Cazenga municipality, Luanda Province.

#### 2.1.1 Disbursements

IPs/CSOs	DISBURSEMENTS		
	1st TRANCHE	2ND TRANCHE	3RD TRANCHE
AAM	\$16.125, 38	\$14.383, 71	\$10510,27
CIES	\$15.818, 97	\$14.125, 00	\$14.501,30
CVA	\$ 9.090, 88	\$22.164, 00	\$9.735,10
FOJASSIDA	\$14.341, 79	\$17.434, 96	\$12.363,02
<b>SUB-TOTAL</b>	<b>\$55 377,02</b>	<b>\$68 107,67</b>	<b>\$47 109,69</b>
<b>TOTAL</b>	<b>\$170 594,38</b>		

#### 2.1.2 Beneficiaries

IP/CSO	Beneficiaries								
	1 <sup>st</sup> Quarter			2 <sup>nd</sup> Quarter			3 <sup>rd</sup> Quarter		
	W	M	N/I	W	M	N/I	W	M	Estimated N/I
AAM	98	-		82	-	-	133		
CIES	218	13	1000	441	84	-	424	136	14.000
CVA	962	456		1802	1034	-	1785	1604	12
FOJASSIDA	39			40	5	-	1541	61	92
<b>SUB-TOTAL</b>	<b>1317</b>	<b>469</b>	<b>1000</b>	<b>2365</b>	<b>1123</b>	<b>-</b>	<b>3883</b>	<b>1801</b>	<b>14104</b>
	<b>2786</b>			<b>3488</b>			<b>19788</b>		
<b>Women</b>	<b>7565</b>								
<b>Men</b>	<b>3393</b>								
<b>N/I</b>	<b>15.104</b>								
<b>TOTAL</b>	<b>26, 062</b>								

#### 2.2 Implementing Partners: 2nd Phase 2016-2017

- ADPP: Ajuda de Desenvolvimento de Povo para Povo Angola/People to People Development Aid

**Project Title:** "Empowerment of women farmers and their families through strengthening of Field Schools (ECAPs).

**Main Goal:** Contribute to economic empowerment of 300 members of Field Schools (ECAPs), mainly focused on 180 women members.

**Local:** Municipality of Ombadja, in Cunene province



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- ADRA: Acção para o Desenvolvimento Rural e Ambiente/Action for Rural and Environmental Development

**Project Title:** “Strengthening the productive and organizational capacities of women in the municipality of Ombadja”

**Main Goal:** Contribute to increase of resilience of families to the negative effects of climate change through strengthening 375 women's organizational and productive capacities.

**Local:** Municipality of Ombadja, Cunene Province

- FMEA: Federação das Mulheres Empreendedoras Angolanas / Federation of Angolan Women Entrepreneurs

**Project Title:** “Support of Women’s Empowerment”

**Main Goal:** Foster micro enterprises of 1200 women, increase family income and promote socioeconomic development

**Local:** Huíla, Namibe and Cunene Provinces

- FMJIG: Fórum das Mulheres Jornalistas para a Igualdade de Género / Forum of Women Journalists for Gender Equality

**Project Title:** “Inclusion and participation in decision-making and increased self-esteem”

**Main Goal:** Develop actions that allow greater participation and engagement of women in discussion and solutions finding processes for development in rural communities

**Local:** Municipality of Virei in Namibe Province and Curoca and Cahama municipalities in Cunene Provinces

- PROMAICA: Promoção das Mulheres Angolanas na Igreja Católica / Women Promotion in the Catholic Church

**Project Title:** MUKAY KATUKA II (WOMAN STAND UP!) - Economic Activities to Combat Hunger

**Main Goal:** Contribute to the empowerment of at least 240 women through training activities (in agriculture, basketwork, pottery, sewing, and sales) to increase family income

**Local:** Municipality of Gambos, in Huila Province



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#### 2.2.2 Disbursements (September 2016-June 2017)

IP/CSO	DISBURSMENTS		
	1 <sup>st</sup> Tranche	2 <sup>nd</sup> Tranche	3 <sup>rd</sup> Tranche
ADPP	\$23.878,26	\$23.876,81	
ADRA	\$34.338,99	\$23.336,16	
FMEA	\$23.066,97	\$23.062,78	
FMJIG	\$28.088,22	\$35.854,18	
PROMAICA	\$32.338,95	\$19.478,99	
<b>SUB-TOTAL</b>	<b>\$141 711,39</b>	<b>\$125 608,92</b>	
<b>TOTAL</b>	<b>\$267 320,31</b>		

#### 2.2.3 Beneficiaries (from September 2016 to May 2017):

IP/CSO	Beneficiaries								
	1 <sup>st</sup> Quarter			2 <sup>nd</sup> Quarter			3 <sup>rd</sup> Quarter		
	W	M	N/I	W	M	N/I	W	M	N/I
ADPP	183	117	-	183	117	-	183	117	-
ADRA	235	47	-	235	47	-	235	47	-
FMEA	207	-	-	552	-	-			
FMJIG	21	14	43	182	109	2000			
PROMAICA	394	7	-						
<b>SUB-TOTAL</b>	<b>1040</b>	<b>185</b>	<b>43</b>	<b>734</b>	<b>109</b>	<b>2000</b>			
	<b>1268</b>			<b>2843</b>					
<b>Women</b>	<b>1774</b>								
<b>Men</b>	<b>294</b>								
<b>Not Identified</b>	<b>2043</b>								
<b>TOTAL</b>	<b>4111</b>								

\*Numbers in red do not count for the sum, they represent the same beneficiaries reflected in the 1<sup>st</sup> quarter

### 3. Results achieved (June 2016-June 2017)

The Project beneficiaries comprised women farmers, women sex workers, women members of Social Consultation Councils of municipal administrations (CACs), girl-children, old and young men, members of resident committees, public sector employees, law enforcement agents, and provincial and municipal administrations. There was a total of 30,173 beneficiaries, of whom 16,069 were documented and 14,104 were estimated. Of the total documented beneficiaries, 58.1% were women and 41.9% were men. The Project contributed to the (i) strengthening of business skills of 310



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women from informal sector (ii) increased community awareness on women's rights with capacity building of 233 women and 68 men (iii) increased knowledge of law enforcement (82 police officers) on the law on domestic violence (iv) increased women's access to social protection services with 234 beneficiaries (v) improved self-esteem of vulnerable women with 409 sex workers beneficiaries (vi) improved project management and gender skills and knowledge of civil society organizations (vii) strengthened local capacity for continued action in the promotion of gender equality based on local agency (36 gender instructors identified and equipped in 19 communities) (viii) improved data gathering on domestic violence (147 cases of domestic violence mapped and reported) (ix) strengthened women's capacity to and participation in public life (40 women members of communal CACS equipped on leadership and CACS functioning and policies) and (x) improved public leadership of women (3 community centers for CACS were created and are led by women).

The Project also expects to achieve the following results with the submission of pending reports by civil society implementing partners: (i) economic and social empowerment of female farmers (ii) strengthen women-led small business initiatives (iii) increase community households incomes (iv) increase awareness on women's rights (v) increase food security in communities (v) strengthen women's organizational capacities (vi) enhance women and girls participation in decision-making and solution-finding processes in community and in public spaces (vii) and strengthen the capacity of dialogue spaces between local populations and local development institutions. The micro-project reports from CSO implementing partners will provide basis for measuring the expected results.

The results achieved in the current reporting period build on the contributions the Project has been making since 2012 to the country's efforts to improve gender relationships in the country and to promote and advance the political, social and economic rights of the Angolan women, and thereby contribute to the achievement of sustainable development. The support the Project provided in the current reporting period contributed to changes in perception, awareness and understanding of women, men and public officials and law enforcement about gender and women's rights. It empowered women to participate in formal and informal spaces of decision-making and policy-making and development planning, and made those spaces more open to the agency of women. women were more empowered to access social services and to engage in sustainable livelihoods.

The support the Project provided also improved cooperation between civil society and government. Through support provided in prior phases, the Project had improved the working relationship between CSOs and MINFAMU in the alignment of CSOs' projects with public programs. This cooperation has deepened in the current support. CSOs are now able to involve government officials from MINFAMU and local administrations in their activities. Both the results and the synergies achieved through the Project are critical for the realization of SDG 5 and its targets, which include end of all forms of discrimination against women and girls everywhere and elimination of all forms of violence against all women and girls in public and private spheres (see Results Table below).





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#### 4. Results Table

Planned Outputs	Results
Strengthen women's participation in political, economic and social processes through training on leadership, networking and business management;	– Community capacity built for continued action in the promotion of gender equality based on local agency (36 promoters of gender equality identified and equipped in 19 communities);
Support the implementation of the project activities by the selected CSOs through training on general areas of project implementation explored from a gender perspective.	– Improved skills of 10 members of 5 CSOs in Project Planning and Monitoring – Improved knowledge on Gender Equality of 28 CSOs personnel from CSOs, MINFAMU Provincial Offices (DINFAMUs), Angolan Civil Protection Services and Huila Provincial Government.
Promote the promulgation of information, awareness and conscience campaigns on the government's political programs and on political and social rights of women, with special focus on combating domestic violence;	– Increased competence of 233 women and 68 men on women's rights – Increased knowledge of law enforcement on domestic violence law (82 Police officers trained) – 147 cases of Domestic Violence were mapped and reported; – 234 young females sex accessed Social Protection Services; – 409 sex workers empowered on their rights and in self-esteem
Design thematic studies and produce disaggregated statistics by sex and age to influence policies, strategies and/or address issues that particularly affect women.	– <i>Conducted study entitled 'Women's Integration in Production Processes: The legal socio route in the exercise of economic and social rights in Angola'. Final product pending.</i>
Economic empowerment and strengthening of cooperatives	– Business management skills of 310 women from informal sector strengthened; – 52 saving groups created (522 women beneficiaries)
Advancement of women's participation in decision-making processes by increasing their representation and participation in CACs and municipal administration	– 3 Community centers for CACS created and led by women – 40 women members of communal CACS equipped with knowledge and leadership skills on CACS policies
To reduce vulnerability of women, their families and communities suffering from the impact hazards, such as drought and flood	– 183 women and 117 men benefiting of food security from 10 School Fields of vegetable gardens – 4 women's groups formed to strengthen women's productive and organizational capacity and 375 currently benefiting. – 12 Drought resistant crops organized and coordinated by women and benefiting 360 women



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5. 1<sup>st</sup> Phase (2015-2016) Testimonies / Impact:

Outputs	Testimony	Context	Effect	Impact
Strengthen women’s participation in political, economic and social processes through training on leadership, networking and business management;	<p><i>“Thank you for the confidence you placed in me, for the training offered and for all the support that has helped me to improve my self-esteem. Now I am thinking seriously about the possibility of changing my life.”</i></p> <p><i>“My dream is that in the future many other friends of mine may have the same opportunity!”</i></p>	Joana Chamita, 25 years old, was a sex worker since an early age - beneficiary from CIES project 2015-2016, in Benguela	She is no longer a sex worker. In November 2016, she started an internship in an agriculture materials supply company in Lobito, Benguela Increased awareness on women’s rights and access to Social Protection Services	Self-esteem regained and life prospects improved
	<p><i>“I learned that I as a woman I also have my rights... women and men rights are equal!”</i></p> <p><i>“...the mobilization of communities, lectures in churches, etc. I do all this today because of the training I received through the CVA.”</i></p>	Londrina Cassova, 46 years old, farmer, beneficiary from CVA project, in Bié, 2015-2016	Increased awareness on women’s rights. Attitudes and family dynamics changes	A more empowered woman
Support the implementation of the project activities by the selected CSOs through training on general areas of project implementation explored from a gender perspective.		38 participants in two capacity building training	Increased skills in project management cycle and on gender equality	Improved competence in project management and gender engagement
	<i>“I have learned to protect myself from violence and from STIs”</i>	Ernestina Manuel, 22 years old, victim of	She enrolled in a professional course	Living and family conditions



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Promote the promulgation of information, awareness and conscience campaigns on the government’s political programs and on political and social rights of women, with special focus on combating domestic violence;	<i>“I know that the Centre was supported by UNDP and its partners, an institution that I did not know before but I think that it does very well in supporting women...”</i>	domestic violence beneficiary from CIES project 2015-2016 in Benguela	and in 2016 was hired as a baker in a restaurant Increased awareness on domestic violence law and its legal instruments	improved
	<i>“The impact on my life is the change in some negative behaviours.”</i>	Emiliano, 38 years old, farmer, beneficiary from CVA project in Bié, 2015-2016	Increased awareness on gender issues, domestic violence legislation and women’s rights He is now a gender promoter in his community	Male agency for change and gender equality and equity.
Design thematic studies and produce disaggregated statistics by sex and age to influence policies, strategies and/or address issues that particularly affect women.		Academic research: ‘Women’s Integration in Production Processes: The legal socio route in the exercise of economic and social rights in Angola’	Empirical data on gender and women’s situation	Inform gender policies and programs
Advancement of women’s participation in decision-making	<i>“The materials that I received I am now reproducing them to share with other CACS members and to for me to use to sensitize my male colleagues...It will allow me to advise the Municipal Administrator of Cazenga and help improve the life quality of</i>	Domingas Felix, 58 years old, Chairman of A Residents Committee in Grafanil area of Luanda and a CAC	She has gained more awareness of information and legislation related to gender and CACS	She is now better prepared to carry out her functions and to influence and advocate for



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processes by increasing their representation and participation in CACs and municipal administration	<b><i>Cazenga residents.”</i></b>	member from TalaHady, Cazenga municipality in Luanda. Beneficiary form FOJASSIDA project 2015-2016		women and gender issues in her neighbourhood.
Economic empowerment and strengthening of cooperatives;	<b><i>“... now I know how to sell, how to talk with the customers and to save my profit.”</i></b>	Maria, informal seller from Uige, beneficiary from AAM (2015-2016) trainings on small business management	Increased business skills and savvy	The sustainability of business is strengthened
	<b><i>“The training will help me to run my business and improve my life.”</i></b>	Cristina, informal seller, from Uige, beneficiated from AAM 10 days training on business management, 2015-2016	Increased business skills	The sustainability of business is strengthened



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### 6. Pictures:



CVA - Talk on Domestic Violence and Gender Equality in Sema Comune, Bié



AAM – Training on small bussiness management, Uíge



FOJASSIDA workshop, Cazenga, Luanda



CIES and GLIF workshop, Sumbe, Kwanza Sul





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CIES - Literacy Class, in Centro Renascer, Benguela



CVA Training session on Fight Against the Domestic Violence, Cutato, Bié



ADPP - Field School meeting, Ombadja, Cunene



PROMAICA – Community Vegetable Gardens, Gambos, Huíla



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FMJIG Theatre play on Domestic Violence,  
Cahama, Cunene



Training on Gender Equality, Lubango Huila

## 7. Challenges and Lessons Learned

### A. Challenges:

- CSOs not based in the localities where they realize projects experience more operational difficulties, particularly delays in starting to implement projects per agreed timeline. In turn, the delays affect their ability to submit activities reports to UNDP on time.
- It is increasingly apparent the gender skills gap among the technical staff of the NGOs implementing partners particularly in the rural area. This deficiency has affected their ability to engage effectively with certain gender issues faced in the field during projects implementing.
- The volatility and depreciation (through inflation) of national currency poses a challenge to budget value, often with lesser purchasing power than initially planned. Thus, UNDP has guided the implementing partners to plan and present their budgets both in Kwanza and Dollar to mitigate the risk of depreciation.

### B. Lessons Learned:

- For the project to be successful, it is critical to provide ongoing capacity building for CSOs as an integral part of the project planning and intervention.
- Integrated training for CSOs must be tailored to the specific capacity needs to be identified during the implementation process. During the second phase, it transpired that women need to be empowered in terms of self-esteem and value, and in understanding that gender equality means equality in the relationships between men and women.



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- The participatory and reality based (practical) training methodology employed during the second phase of the second cycle has proved to be didactically effective and needs to be pursued and improved in future training plans.

#### **8. Way Forward**

The next main steps in 2017:

- Proceed with 3<sup>rd</sup> Disbursements;
- Conduct field visits to assess implementation and challenges and obtain lessons;
- Mobilize the implementing partners to submit to UNDP the 2<sup>nd</sup> and 3<sup>rd</sup> Narrative and Financial reports;
- Realize project board (TRC) meeting in June;
- Engage IPs in/with other UNDP activities/workshops occurring in the selected provinces;
- Launch of the 3<sup>rd</sup> Phase

#### **9. UNDP management policies and regulations**

The Project is directly implemented by UNDP under DIM – Direct Implementation Modality, with the institutional partnership of MINFAMU and the implementation partnership of women's network organizations and NGOs working on women's issues. The use of this modality is expected to address the need for maximum flexibility, speed and effectiveness in pursuing the objectives of the project and to ensure timely financial reporting to the respective donor partners. The DIM modality mitigates the risk of fund mismanagement by CSOs due to their limited capacity.

The selection of the CSOs grantees is done on a competitive basis. CSOs freely apply for the grants through a public bid process. UNDP Country Office in Angola is responsible to MINFAMU and to UNDP Headquarters for transparent and accountable management of the project resources under the overall supervision of the UNDP Resident Representative in line with the roles and responsibilities set forth below.

The Project has a Technical Review Committee (TRC) chaired by UNDP. The TRC's role is to review the applications and make recommendations for funding. It is composed by representatives of all the Project partners and invited members, including UNDP, the Norwegian Embassy, UNFPA, civil society<sup>1</sup> network group not participating in the grant processes, MIMFAMU and the Ministry of Justice and Human Rights.

As implementing partner, UNDP, jointly with partners, closely monitors and oversees the preparation and approval of annual work plans, the selection of experts and other outputs, the preparation and

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<sup>1</sup> This representative should not be of a Women's NGO, or involved in gender issues, to allow all Women's NGOs and networks to participate in the bidding.





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approval of progress reports and all substantive revisions that may affect the trajectory of the project. CO works closely with the organizations through permanent communication and support and participation in the activities being realized. CSOs submit to UNDP quarterly financial and narrative reports per UNDP policies and procedures.

#### **9.1 UNDP Procedures on IPs Financial Reports**

A Standard Grant Agreement (Micro-Capital Grant Agreement) must be established between the selected IPs and UNDP. The Grant Agreement sets out:

- (a) the responsibilities of each party;
- (b) the activities to be undertaken;
- (c) the outputs to be produced;
- (d) the performance criteria for the release of future tranches of funding;
- (e) duration of activities;
- (f) reporting arrangements for credit related purposes.

The IPs must open a bank account designated to the project. On a quarterly basis, IPs must submit Financial Report of Actual Expenses / Schedule of expenses, with the attached original evidence of expenses, bank account statement for the period to be analysed, attendance lists sign by the participants and so on. It should also be accompanied by the narrative report of completed activities, whose expenses are being justified in the financial report.

After submission of financial and narrative reports, the project manager will analyse them and check if the requested information and documentation is compiled. Next, the project manager will deliver the financial report to the UNDP Quality Control project's focal point, under the Financial Department. The Quality Assurance (QA) focal point will in turn analyse the report and validate it or not. If not the IP should revise the report, based on QA comments and requests. It is also important to mention that IPs can only request for the next disbursement if the minimum quarterly expenses are 80% of the transferred fund. Once the report is validated, the IP can request the next disbursement.



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**2<sup>nd</sup> PHASE Budget vs Expenditures**

		<b>2<sup>ND</sup> PHASE</b>	<b>N.E.</b>	<i>(A) Expenses</i>	<b>UNDP</b>	<i>(B) Expenses</i>	<b>A+B</b>
<b>A</b>	<i>Call for Proposals</i>	\$2350	\$2350		0	0	0
<b>B</b>	<i>5 Grants (\$70.000 each)</i>	\$350.000	\$166.630	\$117.543,07	\$183.370	\$171,878.36	<b>\$289.421,43</b>
<b>C</b>	<i>CSOs Capacity Building</i>	\$14.000	\$14.000	\$5.198,84	0	0	<b>\$5.198,84</b>
<b>D</b>	<i>Project Officer</i>	\$43.350	\$26.720	\$27.338,41	\$16,630	\$15,145.70	<b>\$42.484,11</b>
<b>E</b>	<i>GMS</i>	\$20.000	\$20.000	\$14.584,76	0	0	<b>\$14.584,76</b>
<b>F</b>	<i>Common Services / Bank Charges</i>	\$10.000	0	\$9.242,31	\$10.000	0	<b>\$9.242,31</b>
<b>G</b>	<i>Monitoring, Reporting &amp; Auditing</i>	\$10.000	\$10.000	\$2.654,54	0	\$21.057,00	<b>\$23.711,54</b>
	<b>TOTAL</b>	<b>\$449.700</b>	<b>\$239.700</b>	<b>\$176.561,93</b>	<b>\$210.000</b>	<b>\$208.081,06</b>	
	<b>BALANCE</b>		<b>\$63.138,07</b>		0		<b>\$360.955,16</b>